## CC MYERS INC.

June 26, 2001

## To whom it may concern:

As Project Manager for C.C. Myers, Inc. on the recent construction of the Lake Natoma Crossing in Folsom, I came to know and respect Linda Holderness. Linda served on the project team as Folsom's Bridge Information Officer. Her role was to keep the public informed on the progress of the work through a weekly newspaper column, periodic public meetings and newsletters, and presentations to civic groups.

Linda has impressed me with her willingness to do what it takes to meet the deadlines as they arise and her ability to communicate with the public, as I expected. What impressed me more was her ability to take technical details of the work and communicate it in layman's terms accurately. My experience has been that the translation process usually results in something that isn't quite right. Knowledgeable readers often cringe when they read about cement bridges (its concrete, not cement!) held together with structural steel (its bar reinforcing!). This was never the case with Linda's column. Not only could she put the details into simpler terms, she got it right.

I think the difference is that Linda really cares about the quality of the job she does. Her column didn't just fill a spot each week, it gave real information in an interesting way. The subject matter varied from explaining how post-tensioning works to the steel sculpting talents of the ironworker superintendent. The weekly progress report let the public know what they were looking at, why it was important, and what to expect next. The public support of this very successful project was greatly enhanced by Linda's effort and attention to detail.

I would highly recommend Linda Holderness as information officer on any project. I can be reached at our Rancho Cordova office at (916) 635-9370.

George G Delaw

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